

NATIONAL BLOOD AUTHORITY

**Agency resources and
planned performance**

NBA

National Blood Authority

Health and Ageing Portfolio Agency

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The logo for the National Blood Authority (NBA) is a black vertical rectangle with the letters 'NBA' written in white, oriented vertically.

Section 1: Agency Overview and Resources

1.1 Strategic Direction Statement

The Australian Government, through the National Blood Authority (NBA), aims to ensure that Australia's blood supply is secure and well managed. NBA is an independent statutory agency, established by the Australian Government and state and territory governments to coordinate policy, governance, funding and management of the blood banking and plasma product sector in Australia.

The role and functions of NBA are set out in the *National Blood Authority Act 2003*. NBA is prescribed as an agency under the *Financial Management and Accountability Act 1997*.

1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by departmental classifications.

Table 1.2.1 NBA Resource Statement – Budget Estimates for 2010-11 as at Budget May 2010

	Estimate of prior year amounts available in 2010-11 \$'000	Proposed at Budget 2010-11 \$'000	Total estimate 2010-11 \$'000	Estimated available appropriation 2009-10 \$'000
Ordinary annual services¹				
Departmental appropriation				
Departmental appropriation ²	-	5,608	5,608	5,523
s31 Relevant agency receipts ³	-	-	-	-
Total	-	5,608	5,608	5,523
Administered resources¹				
Outcome 1	-	5,750	5,750	7,708
Total	-	5,750	5,750	7,708
Total ordinary annual services	-	11,358	11,358	13,231
Other services - Bill 2⁴				
Departmental non-operating				
Equity injections	-	-	-	-
Previous years' programs	-	-	-	-
Total	-	-	-	-
Total other services	-	-	-	-
Total available annual appropriations	-	11,358	11,358	13,231
Total appropriations excluding special accounts	-	11,358	11,358	13,231
Special Accounts				
Opening balance ⁵	243,851	-	243,851	231,374
Appropriation receipts ⁶	-	11,358	11,358	13,231
Appropriation receipts - other agencies ⁷		604,146	604,146	564,385
Non-appropriation receipts to Special Accounts	-	357,737	357,737	337,399
Total special account	243,851	973,241	1,217,092	1,146,389
Total resourcing	243,851	984,599	1,228,450	1,159,620
Less appropriations drawn from annual or special appropriations above and credited to special accounts and/or CAC Act bodies through annual appropriations	-	(11,358)	(11,358)	(13,231)
Total net resourcing for NBA	243,851	973,241	1,217,092	1,146,389

Note: All figures are GST exclusive.

¹ Appropriation Bill (No.1) 2010-11.

² For 2010-11, the NBA did not receive a Departmental Capital Budget (DCB) and all asset purchases are internally funded.

³ The NBA does not budget for section 31 Relevant Agency receipts. All amounts are credited to the Special Accounts and presented in Table 3.1.2.

⁴ Appropriation Bill (No.2) 2010-11.

⁵ Estimated opening balance for special accounts. For further information on special accounts see Table 3.1.2.

⁶ Appropriation receipts included above.

⁷ Appropriation receipts from the Department of Health and Ageing.

1.3 Budget Measures

Section 1.3 is not applicable to NBA in 2010-11.

Section 2: Outcomes and Planned Performance

2.1 Outcomes and Performance Information

Outcome 1 – Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements

Outcome Strategy

The Australian Government aims to ensure that the public has access to a secure and well-managed blood supply. NBA, on behalf of the Australian Government and state and territory governments, manages and coordinates blood supply in Australia in accordance with the National Blood Agreement. NBA develops and implements arrangements for the secure supply of safe and affordable blood products and services, including negotiating and managing national contracts with suppliers of blood and blood related products. NBA will improve the purchasing arrangements for fresh, fractionated and recombinant products. NBA will also improve long-term planning, particularly through improved data analysis and stakeholder engagement, to facilitate the appropriate use of blood products.

Improved clinical usage of blood and blood products remains a key objective and NBA will facilitate development and publication of evidence-based national guidelines informed by close engagement with clinicians.

NBA works with governments and stakeholders to implement an efficient demand-driven structure and a blood supply system that is highly responsive to needs, based upon evidence and good clinical practice. NBA will also work collaboratively with stakeholders to ensure that Australia's blood supply is safe, secure, adequate and affordable.

NBA Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for NBA by Program.

Table 2.1.1: Budgeted Expenses and Resources for NBA

	2009-10 Estimated actual \$'000	2010-11 Budget \$'000	2011-12 Forward year 1 \$'000	2012-13 Forward year 2 \$'000	2013-14 Forward year 3 \$'000
Program 1.1: National blood agreement management					
Administered expenses					
Special account					
National Blood Authority Account	891,921	952,924	1,051,411	1,161,002	1,276,748
National Managed Fund (Blood and Blood Products Special account	-	-	-	-	-
Net adjustment for non cash expenses	(791)	1,317	5,714	5,682	6,297
Departmental expenses					
Special account					
National Blood Authority Account	10,617	10,752	10,815	9,249	8,937
Net adjustment for non cash expenses	467	166	165	(228)	155
Total for Program 1.1	902,214	965,159	1,068,105	1,175,705	1,292,137
Total expenses for Outcome 1	902,214	965,159	1,068,105	1,175,705	1,292,137
	2009-10	2010-11			
Average staffing level (number)	43	47			

Contributions to NBA

Program 1.1: National blood agreement management

Program Objective

Through this Program, the Australian Government aims to:

- ensure the secure supply of all required blood and blood products through effective procurement and management of product availability;
- implement blood sector policy and systems to reduce risk and improve performance; and
- facilitate appropriate blood management and safe use of blood products for all patients.

Major Activities

Secure the supply of blood and blood products

The Australian Government is committed to ensuring the supply of blood and blood products. NBA will achieve this by liaising with state and territory governments and suppliers so that requirements for day-to-day product supply and future demand are managed.

In 2010-11, NBA will continue to closely manage blood supply contracts, negotiate the refinement of the Output Based Funding Model (Funding Model) with the Australian Red Cross Blood Service (ARCBS), and progress a number of initiatives to improve blood product use. The focus will be on expanding the range of existing data collection systems to support blood sector stakeholders and measure sector performance.

NBA will extend contractual arrangements with ARCBS for the collection and supply of fresh blood products, including red blood cells, for a further 12 months to 30 June 2011. This will allow the incorporation of the refined Funding Model into a streamlined contract in 2011-12. At the same time, NBA will monitor the development of two new principal sites, one servicing Victoria and Tasmania, and the other servicing New South Wales and the Australian Capital Territory. Blood collected by ARCBS is treated at principal sites and converted into products for clinical use. Completion of the development of these new sites will ensure that fresh blood products continue to be provided to the Australian community in the most cost-effective manner.

In 2010-11, NBA will fully implement the new performance, reporting and inventory management requirements of the eight year CSL Australian Fractionation Agreement that commenced on 1 January 2010. The contract with CSL Limited provides patients with access to high quality and cost-effective products, such as intravenous immunoglobulin and albumin, through the ongoing fractionation of plasma collected in Australia.

NBA's responsibilities include ensuring the supply of specific clotting factor concentrates for patient use. These concentrates may be produced (fractionated) from the plasma of blood donors or made synthetically, and are used to treat patients with inherited and acquired deficiencies of these specific blood clotting factors, e.g. patients with Haemophilia A are deficient in clotting factor VIII. These treatments are given to patients to control and prevent spontaneous bleeding, and at times of surgery or trauma. As contracts for the supply of several key imported blood clotting factor products will expire in 2010-11, the NBA will conduct procurement processes to ensure the continued supply

of these products. These processes, based on policy parameters to be agreed by governments, will involve detailed consultation with the clinical and user community to ensure that products purchased best meet the needs of patients.

Risk management and sector performance improvement

The Australian Government is committed to ensuring that the supply of all required blood and blood products is maintained.

The National Blood Supply Contingency Plan provides the framework for a national response to a domestic threat or disaster, which affects the provision of a safe and adequate blood supply. In 2010-11, NBA will monitor the supply and inventories of blood and blood products throughout the year in order to inform activation of the contingency plan, where necessary.

The NBA has been reviewing the risk management measures for the secure supply of blood and blood products, including the appropriate level of national reserve and supplier product inventories. In 2010-11, NBA will complete the review and implement new levels of product for national reserve inventories and new supplier contract arrangements.

Improving sector performance requires NBA to understand all facets of collection, production, distribution and usage of products, as well as monitor supplier performance. The comparability of information sourced from state and territory health systems and processes is being improved. Throughout 2010-11, NBA will continue to guide the development of systems to produce accurate and timely information on the distribution and use of blood and blood products.

In 2009-10, NBA reviewed current distribution arrangements for plasma-derived and recombinant (synthetic) products. The initial work involved information gathering and analysis to identify improvement opportunities. The second stage of the review focused on the current and potential improvements to performance in regard to product, financial and information flows. In 2010-11, NBA will implement strategies, as agreed by the Jurisdictional Blood Committee, to improve the performance of the existing distribution arrangements to achieve a more modern and efficient supply chain.

Appropriate patient blood management and safe use of blood and blood products

The Australian Government is committed to promoting safe, high quality management and use of blood and blood related products and services. NBA will contribute to this by working closely with clinical stakeholders and other experts to develop clinical practice and product use guidelines. These guidelines will provide clinicians with evidence-based information on effective and appropriate clinical practice.

Over the next three years, NBA will support appropriate patient blood management by working with the National Health and Medical Research Council (NHMRC)¹, and relevant clinical colleges and societies to produce new Australian guidelines for six specific patient populations. The therapeutic approach used in patient blood management focuses on the individual patient and helps to avoid unnecessary transfusions. This optimises the appropriate use of donated blood. In 2010-11, NBA will release two elements of the NHMRC approved patient blood management guidelines.

¹ For further information on NHMRC, please refer to the NHMRC chapter located in these Portfolio Budget Statements.

Also in 2010-11, NBA will manage a systematic review to update the *Criteria for the Clinical Use of Intravenous Immunoglobulin in Australia* (the Criteria). The Criteria are used to identify those patients with medical conditions for which the use of Intravenous Immunoglobulin is clinically appropriate and funded under the National Blood Arrangements. The review will access relevant clinical evidence and expertise to ensure that the Criteria reflect current best practice.

NBA’s haemovigilance program focuses on collating and reporting an agreed set of transfusion-related adverse events. In 2010-11, NBA will continue to improve national reporting of adverse transfusion incidents by encouraging all jurisdictions to adopt and report against a national data dictionary developed and agreed during 2009-10. This reporting will inform the development of quality improvement initiatives to improve transfusion safety.

In 2010-11, NBA will facilitate detailed analysis of red blood cell usage in public hospitals. The use of red cells has been shown to be highly variable with some patients receiving transfusions which are not required. Information on the use of red blood cell products in hospitals is important for managing demand and supply, and for identifying appropriate use. Limiting inappropriate use of red blood cells will enable more efficient use of products whilst improving health outcomes.

Program 1.1: Deliverables

NBA will produce the following ‘Deliverables’ to achieve the Program Objective.

Table 2.1.2: Qualitative Deliverables for Program 1.1

Qualitative Deliverables	2010-11 Reference Point or Target
Secure the supply of blood and blood products	
Contract(s) completed for the importation of intravenous immunoglobulin	Contract(s) to be effective from 1 January 2011
Risk management and sector performance improvement	
Implement new product levels for national reserve inventories and new supplier contract arrangements	New levels implemented by 30 June 2011
Appropriate patient blood management and safe use of blood and blood products	
Provide clinicians with evidence-based information on safe and appropriate blood management by releasing two elements of the National Health and Medical Research Council <i>Clinical Practice Guidelines for Patient Blood Management</i>	Release two guidelines by 30 June 2011



Table 2.1.3: Quantitative Deliverables for Program 1.1

Quantitative Deliverables	2009-10 Revised Budget	2010-11 Budget	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
Secure the supply of blood and blood products					
Number of blood supply contracts managed	13	14	14	14	14
Risk management and sector performance improvement					
Percentage of recommendations from the Administrative Review of the National Blood Arrangements, for which the NBA has responsibility, completed within timeframes ²	N/A	≥95%	≥95%	100%	N/A
Appropriate patient blood management and safe use of blood and blood products					
Number of National Health and Medical Research Council <i>Clinical Practice Guidelines for Patient Blood Management</i> published ³	1	2	2	1	0

² It is expected that recommendations will be implemented by 2013-14.

³ A total of six *Clinical Practice Guidelines* will be developed and published.

Program 1.1: Key Performance Indicators

The following ‘Key Performance Indicators’ measure the impact of the Program.

Table 2.1.4: Qualitative Key Performance Indicators for Program 1.1

Qualitative Indicator	2010-11 Reference Point or Target
Secure the supply of blood and blood products	
Management and coordination of Australia’s blood supply in accordance with the National Blood Agreement between the Australian Government and state and territory governments	High level of satisfaction of all funding jurisdictions with planning, management and coordination of blood supply as assessed through survey of Jurisdictional Blood Committee members
Risk management and sector performance improvement	
Management of the National Blood Supply Contingency Plan	High level of satisfaction of all funding jurisdictions with NBA’s management and implementation as assessed through survey of Jurisdictional Blood Committee members
Appropriate patient blood management and safe use of blood and blood products	
Quality advice provided to guide promotion of safe, high quality patient blood management and use of blood and blood related products	High level of satisfaction of all funding jurisdictions with NBA’s advice on the promotion of patient blood management and use of blood and blood related products as assessed through survey of Jurisdictional Blood Committee members

Table 2.1.5: Quantitative Key Performance Indicators for Program 1.1

Quantitative Indicators	2009-10 Revised Budget	2010-11 Budget Target	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
Secure the supply of blood and blood products					
Percentage of administration costs as a proportion of the national supply plan budget, under the National Blood Agreement	1.4%	<1.4%	<1.4%	<1.4%	<1.4%



NBA – Agency Budget Statements – Outcomes and Planned Performance

Quantitative Indicators	2009-10 Revised Budget	2010-11 Budget Target	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
Variance between actual and NBA estimated total demand for supply of products	<5%	<5%	<5%	<5%	<5%
Risk management and sector performance improvement					
Number of days the National Blood Supply Contingency Plan is activated for plasma and recombinant products ⁴	0	0	0	0	0
Appropriate patient blood management and safe use of blood and blood products					
Number of downloads of Guidelines and Criteria from the NBA website ⁵	0	200	200	200	200

⁴ The National Blood Supply Contingency Plan is only activated in the event that stocks of products are insufficient to meet demand. In managing the supply of products, NBA aims to ensure that there is always sufficient stock to meet demand.

⁵ Accessible at: www.nba.gov.au

Section 3: Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2010-11 budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government Indigenous expenditure.

3.1 Explanatory Tables

3.1.1 Movement of administered funds between years

Section 3.1.1 is not applicable to NBA.

3.1.2 Special Accounts

Special Accounts provide a means to set aside and record amounts used for specified purposes. Special Accounts can be created by a Finance Minister's Determination under the FMA Act or under separate enabling legislation. Table 3.1.2 shows the expected additions (receipts) and reductions (payments) for each account used by NBA.

Table 3.1.2: Estimates of special account flows and balances

	Opening balance 2010-11 <i>2009-10</i>	Appropriation receipts 2010-11 <i>2009-10</i>	Other receipts 2010-11 <i>2009-10</i>	Payments 2010-11 <i>2009-10</i>	Closing balance 2010-11 <i>2009-10</i>
Outcome	\$'000	\$'000	\$'000	\$'000	\$'000
National Blood Authority Account - s21 FMA Act [<i>National Blood Authority Act 2003</i>] ^A	1 162,641 <i>159,269</i>	5,750 <i>4,746</i>	950,588 <i>890,547</i>	952,924 <i>891,921</i>	166,055 <i>162,641</i>
National Blood Authority Account - s21 FMA Act [<i>National Blood Authority Act 2003</i>] ^D	1 6,655 <i>8,507</i>	5,608 <i>5,523</i>	3,300 <i>3,242</i>	10,752 <i>10,617</i>	4,811 <i>6,655</i>
National Managed Fund (Blood and Blood Products) <i>Special Account</i> - s20 FMA ^A	1 74,555 <i>63,598</i>	- <i>2,962</i>	7,995 <i>7,995</i>	- <i>-</i>	82,550 <i>74,555</i>
Other Trust Money - s20 FMA	- <i>-</i>	- <i>-</i>	- <i>-</i>	- <i>-</i>	- <i>-</i>
Total special accounts					
2010-11 Estimate	243,851	11,358	961,883	963,676	253,416
<i>Total special accounts</i> <i>2009-10 estimate actual</i>	<i>231,374</i>	<i>13,231</i>	<i>901,784</i>	<i>902,538</i>	<i>243,851</i>

^A Administered

^D Departmental

3.1.3 Australian Government Indigenous Expenditure

The 2010-11 Australian Government Indigenous Expenditure (AGIE) Statement is not applicable because NBA has no specific Indigenous expenses.

3.2 Budgeted Financial Statements

3.2.1 Differences in agency resourcing and financial statements

Section 3.2.1 is not applicable to the NBA.

3.2.2 Analysis of budgeted financial statements

An analysis of the NBA's budgeted financial statements for 2010-11 is provided below.

Departmental Resources

Comprehensive Income Statement

NBA operational costs are funded jointly by the Australian, State and Territory Governments on a 63:37 per cent basis through annual contributions. All NBA receipts and payments are accounted through special accounts.

NBA operational funding was increased for the four years from 2005-06 to 2008-09 to build capacity, particularly for risk management, information management, appropriate patient blood management and the safe use of blood and blood products. While all planned initiatives in these areas are well underway, several factors have caused the progress of implementation to slip resulting in an accumulation of funds not yet spent.

Drawing on these accumulated funds to meet the staffing and other costs of completing these initiatives resulted in operating deficits being budgeted for 2009-10, 2010-11 and 2011-12 and approved by the Minister for Finance and Deregulation.

With the full implementation of these initiatives by 2012-13, staffing and other costs will be managed down to the level of funding provided for the NBA's core procurement, supply management and contract management activities.

Balance Sheet

Special account accumulated funds are held within the Official Public Account and included as Receivables in the Balance Sheet. The level of Receivables will fall as accumulated funds are used to meet expenses in 2010-11 to 2012-13. The NBA will maintain sufficient accumulated funds to cover employee entitlements and other liabilities.

The value of intangible assets will fall over 2010-11 and forward years reflecting the use and amortisation of the new integrated data management system. Other non-financial assets and liabilities will remain broadly stable over the period.

Administered Resources

Schedule of Budgeted Income and Expenses Administered on Behalf of Government

The NBA administered accounts include contributions from all states and territories and the Australian Government for the supply of blood and blood related products for 2010-11. Each year the Australian Health Ministers' Council approves an Annual National Supply Plan and Budget which is formulated by the NBA from demand estimates provided by the states and territories.

The 2010-11 Budget for the supply of blood and blood products has increased by \$66.6 million from 2009-10 reflecting increased demand and price rises.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of Government illustrates normal movements in non-financial assets and liabilities. The increase in Receivables over the forward years relates mainly to contributions received from the Australian Government, states and territories for ongoing purchases of blood and blood products and funding of the National Managed Fund. These amounts are held in the Official Public Account and treated as Receivables in the schedule of budgeted assets and liabilities.

3.2.3 Budgeted financial statements tables

**Table 3.2.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
EXPENSES					
Employee benefits	6,077	6,261	6,479	4,629	4,693
Supplier expenses	4,055	3,677	3,521	3,412	3,419
Depreciation and amortisation	952	980	980	980	980
Total expenses	11,084	10,918	10,980	9,021	9,092
LESS:					
OWN-SOURCE INCOME					
Revenue					
Other revenue	3,543	3,852	4,445	3,301	3,326
Total revenue	3,543	3,852	4,445	3,301	3,326
Gains					
Other	115	115	115	115	115
Total gains	115	115	115	115	115
Total own-source income	3,658	3,967	4,560	3,416	3,441
Net cost of (contribution by) services	7,426	6,951	6,420	5,605	5,651
Revenue from Government	5,523	5,608	5,581	5,615	5,662
Surplus (Deficit)	(1,903)	(1,343)	(839)	10	11
Surplus (Deficit) attributable to the Australian Government	(1,903)	(1,343)	(839)	10	11
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(1,903)	(1,343)	(839)	10	11

Table 3.2.2: Budgeted departmental balance sheet (as at 30 June)

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	22	22	22	22	22
Receivables	6,669	4,822	2,867	2,535	2,588
Total financial assets	6,691	4,844	2,889	2,557	2,610
Non-financial assets					
Land and buildings	101	121	141	161	181
Infrastructure, plant and equipment	268	418	568	718	868
Intangibles	1,552	1,382	1,212	1,042	872
Other	77	77	77	77	77
Total non-financial assets	1,998	1,998	1,998	1,998	1,998
Total assets	8,689	6,842	4,887	4,555	4,608
LIABILITIES					
Payables					
Suppliers	249	250	249	248	249
Other payables	1,887	1,332	166	168	169
Total payables	2,136	1,582	415	416	418
Provisions					
Employees	1,331	1,381	1,433	1,090	1,130
Other provisions	131	131	130	130	130
Total provisions	1,462	1,512	1,563	1,220	1,260
Total liabilities	3,598	3,094	1,978	1,636	1,678
Net Assets	5,091	3,748	2,909	2,919	2,930
EQUITY					
Contributed equity	812	812	812	812	812
Reserves	15	15	15	15	15
Retained surpluses or accumulated deficits	4,264	2,921	2,082	2,092	2,103
Total equity	5,091	3,748	2,909	2,919	2,930

Table 3.2.3: Departmental statement of changes in equity — summary of movement (Budget year 2010-11)

	Retained surplus \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Balance carried forward from previous period	4,264	15	-	812	5,091
Surplus (deficit) for the period	(1,343)	-	-	-	(1,343)
Appropriation (equity injection)	-	-	-	-	-
Capital budget - Bill 1 ¹	-	-	-	-	-
Estimated closing balance as at 30 June 2011	2,921	15	-	812	3,748

¹ Departmental Capital Budget (DCB).

**Table 3.2.4: Budgeted departmental statement of cash flows
(for the period ended 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	5,523	5,608	5,581	5,615	5,662
Net GST received	449	399	379	370	370
Other cash received	3,227	3,297	3,279	3,301	3,328
Cash from the Official Public Account	1,852	1,844	1,953	329	-
Total cash received	11,051	11,148	11,192	9,615	9,360
Cash used					
Employees	6,293	6,474	6,693	5,237	4,918
Suppliers	3,676	3,298	3,141	3,029	3,039
Net GST paid	434	396	378	369	370
Cash to the Official Public Account	-	-	-	-	53
Total cash used	10,403	10,168	10,212	8,635	8,380
Net cash from (or used by) operating activities	648	980	980	980	980
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	648	980	980	980	980
Total cash used	648	980	980	980	980
Net cash from (or used by) investing activities	(648)	(980)	(980)	(980)	(980)
Net increase (or decrease) in cash held	-	-	-	-	-
Cash at the beginning of the reporting period	22	22	22	22	22
Cash at the end of the reporting period	22	22	22	22	22

Table 3.2.5: Capital budget statement

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	-	-	980	980	980
Total capital appropriations	-	-	980	980	980
Total new capital appropriations					
Represented by:					
Purchase of non-financial assets	-	-	980	980	980
Total represented by	-	-	980	980	980
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ¹	-	-	980	980	980
Funded internally from departmental resources ²	648	980	-	-	-
Total acquisitions of non-financial assets	648	980	980	980	980
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	(648)	(980)	(980)	(980)	(980)
Total cash used to acquire assets	(648)	(980)	(980)	(980)	(980)

¹ Does not include annual finance lease costs. Include purchase from current and previous years Departmental Capital Budgets (DCB).

² Includes the following sources of funding:
 - annual and prior year appropriations;
 - donations and contributions;
 - gifts;
 - finance leases;
 - internally developed assets;
 - section 31 relevant agency receipts (for FMA agencies only); and
 - proceeds from the sale of assets..



Table 3.2.6: Statement of asset movements (2010-11)

	Land	Buildings	Other infrastructure, plant & equipment	Intangibles	Other non- financial assets	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2010						
Gross book value	-	350	1,271	2,821	-	4,442
Accumulated depreciation/amortisation	-	249	1,003	1,269	-	2,521
Opening net book balance	-	101	268	1,552	-	1,921
CAPITAL ASSET ADDITIONS						
Estimated expenditure on new or replacement assets						
By purchase - internal departmental resources	-	100	500	380	-	980
Sub-total	-	100	500	380	-	980
Other movements						
Depreciation/amortisation expense	-	80	350	550	-	980
Disposals	-	-	-	-	-	-
Other	-	-	-	-	-	-
as at 30 June 2011						
Gross book value	-	450	1,771	3,201	-	5,422
Accumulated depreciation/amortisation	-	329	1,353	1,819	-	3,501
Closing net book balance	-	121	418	1,382	-	1,921

Table 3.2.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Other sources of non- taxation revenues	903,717	964,872	1,065,005	1,174,564	1,291,002
Total non-taxation	903,717	964,872	1,065,005	1,174,564	1,291,002
Total revenues administered on behalf of Government	903,717	964,872	1,065,005	1,174,564	1,291,002
Total income administered on behalf of Government	903,717	964,872	1,065,005	1,174,564	1,291,002
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Suppliers	434,877	449,150	513,198	579,852	654,816
Depreciation and amortisation	115	115	115	115	38
Grants	456,138	504,976	543,812	586,717	628,191
Total expenses administered on behalf of Government	891,130	954,241	1,057,125	1,166,684	1,283,045

Table 3.2.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Receivables	7,426	7,952	8,810	9,723	10,693
Total financial assets	7,426	7,952	8,810	9,723	10,693
Non-financial assets					
Intangibles	383	268	153	38	-
Inventories	65,462	65,462	65,462	65,462	65,462
Other	12	12	12	12	12
Total non-financial assets	65,857	65,742	65,627	65,512	65,474
Total assets administered on behalf of Government	73,283	73,694	74,437	75,235	76,167
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Interest bearing liabilities					
Payables					
Suppliers	35,991	31,430	37,017	42,571	48,818
Total payables	35,991	31,430	37,017	42,571	48,818
Total liabilities administered on behalf of Government	35,991	31,430	37,017	42,571	48,818

**Table 3.2.9: Schedule of budgeted administered cash flows
(for the period ended 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
OPERATING ACTIVITIES					
Cash received					
Net GST received	93,734	94,361	103,996	114,842	126,365
Other	331,853	354,971	397,124	437,765	480,956
Total cash received	425,587	449,332	501,120	552,607	607,321
Cash used					
Suppliers	432,783	444,948	507,598	574,285	648,557
Grant payments	456,138	504,976	543,812	586,717	628,191
Cash to the Official Public Account	14,328	11,409	12,724	12,636	13,272
Net GST paid	91,423	94,887	104,854	115,755	127,335
Other	3,000	3,000	-	-	-
Total cash used	997,672	1,059,220	1,168,988	1,289,393	1,417,355
Net cash from (or used by) operating activities	(572,085)	(609,888)	(667,868)	(736,786)	(810,034)
Net increase (or decrease) in cash held	(572,085)	(609,888)	(667,868)	(736,786)	(810,034)
Cash at beginning of reporting period	-	-	-	-	-
Cash from Official Public Account for:					
- special accounts	564,378	604,138	667,868	736,786	810,034
- appropriations	7,707	5,750	-	-	-
Cash at end of reporting period	-	-	-	-	-

3.2.4 Notes to financial statements

The Budgeted Financial Statements for NBA are prepared for the Budget year, previous year and three forward years.

Changes resulting from Net Cash Arrangements

Net cash appropriation arrangements will be implemented from 2011-12 for NBA as part of the Operation Sunlight reform agenda to increase budget transparency and accountability through improving the levels of disclosure to Parliament regarding the use of appropriations, and encouraging more effective resource management practices with the release of funds to agencies as and when they are needed.

Net cash appropriation arrangements involve the cessation of funding for depreciation, amortisation and makegood expenses. Funding for these expenses has been replaced with a Departmental Capital Budgets (DCBs) for FMA Act Agencies.

To aid transparency of operating results as a result of this change, the Comprehensive Income Statement includes a reconciliation of operating result attributable to NBA by including non-appropriated depreciation and amortisation expenses.

Estimates of special account flows and balances

This table provides for the cash flows and balances of the special accounts under the responsibility of NBA.

Departmental Financial Statements

Comprehensive income statement (showing net cost of services) (for the period ended 30 June)

This statement provides a picture of the expected financial results for NBA by identifying accrual expenses and revenues showing the net cost of services.

This statement also provides for the first time, revenues and expenses taken through equity to provide for a comprehensive income and expense.

Budgeted departmental balance sheet (as at 30 June)

The statement shows the financial position of NBA. It enables decision-makers to track the management of NBA's assets and liabilities.

Departmental statement of changes in equity – summary of movement (Budget year 2010-2011)

This table shows the movements in equity during the Budget year.

This table has been amended for the 2010-11 Budget to include amounts provided in the NBA Capital Budget as part of net cash arrangements as discussed above.

Budgeted departmental statement of cash flows (for the period ended 30 June)

Budgeted cash flows as reflected in the statement of cash flows, provides important information on the extent and nature of cash flows by characterising them into expected cash flows from operating activities, investing activities and financing activities.

Capital budget statement

This table shows the appropriations from Government for the purchase of capital items and purchases of non-financial assets from capital and internal sources.

This table has been amended for the 2010-11 Budget to include Departmental Capital Budget funding as part of net cash arrangements discussed above, and to provide a reconciliation between the asset purchases and cash flow statement.

Statement of asset movements (2010-11)

This table shows the movements in asset classes through addition (eg purchases) and other movements (eg depreciation and amortisation).

Purchases are reconciled in the Capital Budget Statement to the Statement of Cash Flows as described above and include sources of funding for asset purchases and include amounts received under net cash resourcing arrangements as also described above.

Schedules of Administered Activity

Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

The schedule identifies the revenues and expenses administered by NBA on behalf of the Government.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

The schedule shows the assets and liabilities administered by NBA on behalf of the Government.

Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

The schedule shows the cash flows administered by NBA on behalf of the Government.

