

# **NATIONAL BREAST AND OVARIAN CANCER CENTRE**

## **Agency Resources and Planned Performance**



# National Breast and Ovarian Cancer Centre

Health and Ageing Portfolio Agency

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## **Section 1: Agency Overview and Resources**

### **1.1 Agency Overview**

The National Breast and Ovarian Cancer Centre (NBOCC) became a wholly-owned Commonwealth Company under the *Commonwealth Authorities and Companies Act 1997* on 1 January 2009. NBOCC remains subject to the *Corporations Act 2001*, under which it was established, and operates in accordance with its company constitution.

NBOCC works in partnership with health professionals, cancer organisations, governments, researchers and those diagnosed with breast or ovarian cancer to improve outcomes in breast and ovarian cancer. This is achieved through the translation of research into meaningful, evidence-based information to guide the work of Australian health professionals, inform policy, improve health service delivery, inform people with breast and ovarian cancer about all aspects of their diagnosis and treatment, and raise community awareness about the diseases.

## 1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by departmental classifications.

**Table 1.2.1: NBOCC Resource Statement – Budget Estimates for 2009-10 as at Budget May 2009**

	Estimate of prior year amounts available in 2009-10 \$'000	Proposed at Budget 2009-10 \$'000	Total estimate 2009-10 \$'000	Estimated available appropriation 2008-09 \$'000
<b>Opening balance/reserves at bank</b>	1,450	-	1,450	1,929
<b>FUNDS FROM GOVERNMENT</b>				
<b>Ordinary annual services*</b>				
Outcome 1	-	-	-	-
<b>Total ordinary annual services</b>	-	-	-	-
<b>Other services#</b>				
<i>Non-Operating</i>	-	-	-	-
<b>Total other services</b>	-	-	-	-
<b>Total annual appropriations</b>	-	-	-	-
<b>Payments from related entities</b>				
Amounts from the portfolio department	-	3,311	3,311	3,296
Amounts from other agencies	-	-	-	-
<b>Total payments</b>	-	<b>3,311</b>	<b>3,311</b>	<b>3,296</b>
<b>Total funds from Government</b>	-	<b>3,311</b>	<b>3,311</b>	<b>3,296</b>
<b>FUNDS FROM INDUSTRY SOURCES</b>				
Levies	-	-	-	-
<i>less amounts paid to the CRF</i>	-	-	-	-
User pay promotions	-	-	-	-
Program memberships	-	-	-	-
Donations	-	675	675	801
<b>Total industry sources</b>	-	<b>675</b>	<b>675</b>	<b>801</b>
<b>FUNDS FROM OTHER SOURCES</b>				
Interest	-	40	40	140
Donations	-	136	136	180
Sale of goods and services	-	-	-	-
Contract work for NZ Govt	-	-	-	30
<b>Total other sources</b>	-	<b>176</b>	<b>176</b>	<b>350</b>
<b>Total net resourcing for NBOCC</b>	<b>1,450</b>	<b>4,162</b>	<b>5,612</b>	<b>6,376</b>

Note: All figures are GST exclusive. CRF - Consolidated Revenue Fund.

\* Appropriation Bill (No.1) 2009-10.

# Appropriation Bill (No.2) 2009-10.

### **1.3 Budget Measures**

Section 1.3 is not applicable to NBOCC in 2009-10.

## Section 2: Outcomes and Planned Performance

### 2.1 Outcomes and Performance Information

**Outcome 1 – Improved knowledge about breast and ovarian cancer control, including through the translation and dissemination of research into evidence-based information, clinical best practice, policy and health service delivery**

#### Outcome Strategy

Through NBOCC, the Australian Government aims to improve knowledge about breast and ovarian cancer control by providing evidence-based guidance to Australian health professionals, informing improvements in health service delivery, developing policy, informing people with breast or ovarian cancer about the clinical and psychosocial aspects of their diagnosis and treatment, and raising community awareness about the diseases. NBOCC's evidence-based approach involves a strong consumer focus and close collaboration with key stakeholders including health professionals, cancer organisations, governments, researchers and those diagnosed with breast or ovarian cancer.

Each year over 12,000 women and about 100 men are diagnosed with breast cancer in Australia. Survival rates have improved significantly over the past ten years, with nine out of ten women diagnosed with early stage disease still alive five years after diagnosis. However, breast cancer remains the most common cause of death among women 25-64 years of age in Australia. About 1,300 women are diagnosed with ovarian cancer in Australia each year. More than 70 per cent of women are diagnosed at an advanced stage of disease and only four out of ten women survive five years beyond their diagnosis.

The Australian Government, through NBOCC, will work to ensure that people with breast or ovarian cancer, health professionals, researchers, policy makers and the community have access to up-to-date and evidence-based information about breast and ovarian cancer. NBOCC's methodology will be used to develop strategic approaches to improve cancer control in identified priority areas.

The Government, through NBOCC, will work to improve the consistency, quality and timeliness of monitoring of key indicators in breast and ovarian cancer control such as incidence, mortality, survival and prevalence, to enhance national data capacity, and will leverage and build capacity through strategic partnerships to maximise impacts on cancer control.

External factors that may impact on the achievement of these activities include the extent to which NBOCC can maintain its current level of support and funding from partners given the current financial climate.

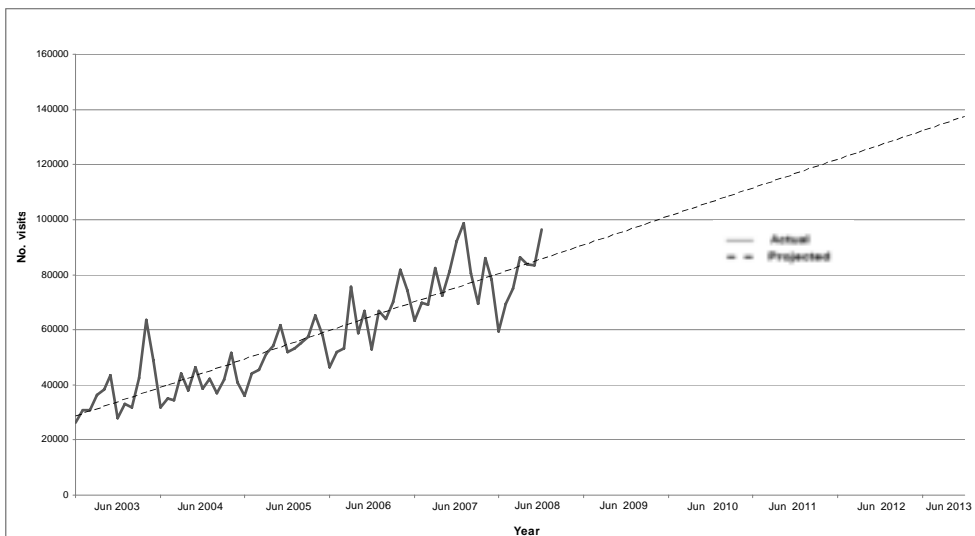
Refer to discussions under Program 1.1: Breast and ovarian cancer care and control for further information on these Government initiatives.

## NBOCC Trends

**Trend Projection 1.1:** Improving knowledge about breast and ovarian cancer control (via NBOCC's websites).<sup>1</sup>

Trend 1.1 demonstrates the impact of NBOCC in improving knowledge about breast and ovarian cancer control, through increasing visits to NBOCC's comprehensive suite of websites providing targeted, evidence-based information for health professionals, people with breast or ovarian cancer, and the broader community. A visit to a website represents one unique viewer who has visited the site (and may have viewed multiple pages). This is as opposed to hits, which represent the number of files requested from a website (a visit will contain multiple hits). Therefore, measuring visits is a more accurate representation of the popularity of a website. Note: the NBOCC website is undergoing reconstruction.

**Figure 1: Estimated Number of Visits to NBOCC Websites**



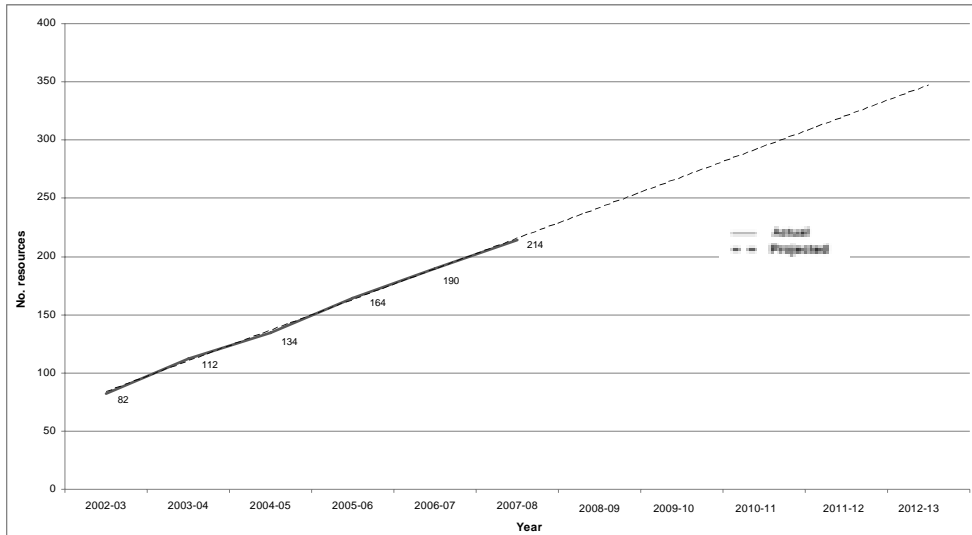
Source: NBOCC website tracking data, 2008.

<sup>1</sup> Accessible at <[www.nbocc.org.au](http://www.nbocc.org.au)>.

**Trend Projection 1.2:** Improving knowledge about breast and ovarian cancer control (via NBOCC’s publications and resources).

Trend 1.2 demonstrates the impact of NBOCC in improving knowledge about breast and ovarian cancer control, through the expansion of NBOCC’s range of publications and resources. This helps to ensure the timely translation of new evidence into meaningful recommendations and guidance for health professionals, cancer control agencies and people with breast or ovarian cancer.

**Figure 2: Estimated Growth in the Number of National Breast and Ovarian Cancer Centre Resources**



Source: NBOCC internal resources tracking data, 2008.



## NBOCC Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for NBOCC by Program.

**Table 2.1.1: Budgeted Expenses and Resources for NBOCC**

	<b>2008-09</b>	<b>2009-10</b>
	<b>Estimated actual expenses</b>	<b>Estimated expenses</b>
	\$'000	\$'000
<b>Program 1.1: Breast and ovarian cancer care and control</b>		
Departmental expenses		
Funds from Government	3,296	3,311
Revenues from other sources	1,151	851
Funded from prior year surpluses	1,147	691
<b>Subtotal for Program 1.1</b>	<b>5,594</b>	<b>4,853</b>
<b>Total expenses for Outcome 1</b>	<b>5,594</b>	<b>4,853</b>
	<b>2008-09</b>	<b>2009-10</b>
<b>Average staffing level (number)</b>	30	32

## Contributions to NBOCC

### Program 1.1: Breast and ovarian cancer care and control

#### Program Objective

Through this Program, the Australian Government aims to provide improved knowledge about breast and ovarian cancer control. Through NBOCC, the Australian Government will ensure that research findings are translated and disseminated in a timely manner to guide clinical best practice, support people with breast or ovarian cancer to make informed decisions about their care, and inform policy, the media and the community. NBOCC will develop, trial and evaluate innovative approaches to improve practice and health service delivery, and promote standardised approaches to data collection and reporting. NBOCC will work in collaboration with governments, key agencies and stakeholders to contribute to national policy and strategic priorities in breast and ovarian cancer control.

NBOCC is in a transition phase in meeting the requirements of the *Commonwealth Authorities and Companies Act 1997* since its incorporation under the Act on 1 January 2009. The following discusses the key strategic directions the Australian Government will take through NBOCC to help achieve the Program's objective.

#### Key Strategic Directions

The Program aims to:

- improve information to support clinical best practice and inform consumer decision-making;
- contribute to national leadership in breast and ovarian cancer control to address priority gaps and enhance health service delivery through the exploration of innovative models of care;
- monitor outcomes and demonstrate impacts to inform future health policy and planning; and
- enhance outcomes and impacts through partnerships to facilitate improved information, awareness, service delivery and outcomes in breast and ovarian cancer.

#### Major Activities

##### Informing Clinical and Consumer Decision-making

The Australian Government works to ensure that research findings are translated and disseminated in a timely manner to support clinical best practice and consumer decision-making.

In 2009-10, NBOCC, on behalf of the Government, will identify significant emerging technologies and therapies in breast and ovarian cancer control through proactive surveillance of scientific and medical literature, and national and international expert fora.

NBOCC will then use a rigorous process of evaluation, with multidisciplinary and consumer input, to translate quality research findings into recommendations for clinical practice and meaningful consumer information. This will ensure health professionals, including cancer specialists, allied health workers and general practitioners, and people with breast or ovarian cancer, have access to up-to-date, evidence-based information to guide decisions about treatment and care.

In 2009-10, NBOCC will explore a strategic approach to the development of electronic clinical practice guidelines to promote the availability of timely, evidence-based information via ‘living guidelines’.

### **Enhancing Health Service Delivery**

The Australian Government aims to explore innovative approaches to improve practice and health service delivery. In consultation with key stakeholders, including health professionals, consumers and policy makers, NBOCC will provide leadership by identifying gaps, reviewing evidence and developing innovative approaches to enhance health service delivery to meet patient needs, incorporate best practice and ensure efficient use of resources.

In 2009-10, NBOCC will continue to investigate best-practice models of evidence-based care across the continuum of care, including the pathways to diagnosis and management of women with ovarian cancer, and the information and supportive care needs of women after treatment for early breast cancer.

### **Strengthening Data Capacity**

The Australian Government will work to promote a standardised approach to data collection and reporting in breast and ovarian cancer. Quality national data is central to effective cancer control. Timely access to quality, standardised and comprehensive data will help produce better defined breast and ovarian cancer control questions to inform future planning, financing and service decisions, and a more effective overall response to breast and ovarian cancer control issues.

In 2009-10, through its National Data Strategy for Breast and Ovarian Cancer, and in collaboration with key data collection agencies, NBOCC aims to improve data consistency and availability, and define the scope of data collection. NBOCC will assess and prioritise data needs and gaps in data collection, and promote the development and adoption of a national protocol for the collection, quality, and release of breast and ovarian cancer data. Additionally, it will promote the implementation of minimum data set modules for specialist breast and gynaecological cancer registration at clinical and cancer registry levels. NBOCC will work in collaboration with the Australian Institute of Health and Welfare to produce comprehensive statistical overviews of breast and ovarian cancer in Australia to inform future policy and service planning.

### **Engaging Strategic Partnerships**

To ensure the Government’s activities are effective, NBOCC will consult closely with stakeholders and develop strong links and partnerships to support the implementation of recommendations for practice change and system reform.

NBOCC will leverage and build capacity through strategic partnerships with key government agencies, relevant health service providers, medical colleges, cancer organisations, and corporate bodies to extend its reach and maximise impacts on breast and ovarian cancer control.

Challenges to achieving these outcomes include relying on areas beyond NBOCC’s control to effect changes in practice and patient care. NBOCC works to overcome this by developing and maintaining strategic partnerships through which it can facilitate improved service delivery and breast and ovarian cancer care. For example, NBOCC collaborates

closely with relevant medical colleges in the development of clinical practice guidelines to influence take-up by individual clinicians.

### Program 1.1: Expenses

The proposed budget for 2009-10 provides for an approved operating loss. This operating loss represents planned expenditure on projects using funding reserves carried forward from prior years.

**Table 2.1.2: Program Expenses**

	2008-09 Estimated actual \$'000	2009-10 Budget \$'000	2010-11 Forward year 1 \$'000	2011-12 Forward year 2 \$'000	2012-13 Forward year 3 \$'000
Annual departmental expenses:					
Funds from Government	3,296	3,311	3,211	3,275	3,338
Revenues from other sources	1,151	851	1,342	1,394	1,449
Funded from prior year surpluses	1,147	691	-	-	-
<b>Total departmental expenses</b>	<b>5,594</b>	<b>4,853</b>	<b>4,553</b>	<b>4,669</b>	<b>4,787</b>

### Program 1.1: Deliverables

To improve knowledge about breast and ovarian cancer control, NBOCC translates and disseminates quality research findings to guide best practice care, to inform policy and improvements in health service delivery, and to inform consumer decision-making. NBOCC has overall responsibility for the ‘deliverables’ that contribute to the Program.

#### Qualitative Deliverables

##### Enhancing Health Service Delivery

- Surveys of specialists, nurses and consumers to explore the information and supportive care needs of women after treatment for early breast cancer, and the review of current care delivery to inform innovative models of breast cancer care.
- A review of the pathways to diagnosis and management of women diagnosed with ovarian cancer in Australia to assess care against best practice guidelines in ovarian cancer.

**Table 2.1.3: Quantitative Deliverables for Program 1.1**

Quantitative Deliverables	2008-09 Revised Budget	2009-10 Budget	2010-11 Forward Year 1	2011-12 Forward Year 2	2012-13 Forward Year 3
<b>Informing Clinical and Consumer Decision-making</b>					
Total number of breast and ovarian cancer resources produced to inform consumer decision-making.	3	2	N/A	N/A	N/A

<b>Quantitative Deliverables</b>	<b>2008-09 Revised Budget</b>	<b>2009-10 Budget</b>	<b>2010-11 Forward Year 1</b>	<b>2011-12 Forward Year 2</b>	<b>2012-13 Forward Year 3</b>
<b>Strengthening Data Capacity</b>					
Total number of breast and ovarian cancer control statistical reports produced.	2	4	N/A	N/A	N/A
<b>Engaging Strategic Partnerships</b>					
Number of strategic partnerships engaged to extend the Program's reach.	7	8	N/A	N/A	N/A

Data caveat: The 2009-10 figures are estimates based on the latest available data. These figures may change and forward year estimates will become available once NBOCC has aligned its business planning process with the Portfolio Budget Statements process.

### Program 1.1: Key Performance Indicators

The following 'key performance indicators' measure the impact of the Program.

**Table 2.1.4: Quantitative Deliverables for Program 1.1**

<b>Quantitative Indicators</b>	<b>2008-09 Revised Budget</b>	<b>2009-10 Budget Target</b>	<b>2010-11 Forward Year 1</b>	<b>2011-12 Forward Year 2</b>	<b>2012-13 Forward Year 3</b>
<b>Informing Clinical and Consumer Decision-making</b>					
Increased use of NBOCC as a source of evidence-based information on breast and ovarian cancer. Measured by the average visits per month to the NBOCC websites. <sup>2</sup>	80,507	81,000	N/A	N/A	N/A

<sup>2</sup> Accessible at <[www.nbocc.org.au](http://www.nbocc.org.au)>.

<b>Quantitative Indicators</b>	<b>2008-09 Revised Budget</b>	<b>2009-10 Budget Target</b>	<b>2010-11 Forward Year 1</b>	<b>2011-12 Forward Year 2</b>	<b>2012-13 Forward Year 3</b>
NBOCC’s increased provision of timely translation of new evidence into meaningful recommendations and guidance for health professionals and consumers. Measured by NBOCC’s total range of resources.	214	220	N/A	N/A	N/A

Data caveat: The 2009-10 figures are estimates based on the latest available data. These figures may change and forward year estimates will become available once NBOCC has aligned its business planning process with the Portfolio Budget Statements process. The indicators for 2008-09 provided in the table represent baseline data from 2007-08. Data for the performance indicators are obtained through internal NBOCC website and resources tracking data. Note: the NBOCC website is undergoing reconstruction.

## **Section 3: Explanatory Tables and Budgeted Financial Statements**

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the Budget year 2009-10. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and Program expenses, movements in administered funds, special accounts and Government Indigenous expenditure.

### **3.1 Explanatory Tables**

#### **3.1.1 Movement of Administered Funds Between Years**

Section 3.1.1 is not applicable to NBOCC.

#### **3.1.2 Special Accounts**

Section 3.1.2 is not applicable to NBOCC.

#### **3.1.3 Australian Government Indigenous Expenditure**

The 2009-10 Australian Government Indigenous Expenditure Statement is not applicable because NBOCC has no specific Indigenous expenses.

## **3.2 Budgeted Financial Statements**

### **3.2.1 Differences in Agency Resourcing and Financial Statements**

Section 3.2.1 is not applicable to NBOCC.

### **3.2.2 Analysis of Budgeted Financial Statements**

An analysis of NBOCC’s budgeted financial statements for 2009-10 is provided below.

#### **Departmental Resources**

The Budgeted Financial Statements of National Breast and Ovarian Cancer Centre (NBOCC) represent a consolidation of project-based activities in the area of breast and ovarian cancer. NBOCC’s work continues to be defined by an evidence-based approach to translating research into practice.

#### **Comprehensive Income Statement**

NBOCC is expecting an operating deficit of \$1.147 million in 2008-09, and has budgeted for an operating deficit of \$691,000 in 2009-10.

Timing differences between revenues and expenditure in past financial years have generated accumulated reserves, carried forward for future expenditure. The 2008-09 operating deficit has utilised part of these reserves. The balance of the reserves is being used to meet the 2009-10 budgeted deficit. The deficit has been approved by the Minister for Finance and Deregulation.

#### **Income**

Budgeted revenues for 2009-10 and subsequent years show a slight decrease. An increase in the budgeted revenues after 2009-10 from non-government sources is forecast.

#### **Expenses**

Overall expenditure is forecast to decline consistent with revenues.

#### **Balance Sheet**

Net assets are forecast to remain stable over the coming years.

### 3.2.3 Budgeted Financial Statements Tables

**Table 3.2.1: Budgeted Departmental Comprehensive Income Statement  
(for the period ended 30 June)**

	Estimated actual 2008-09 \$'000	Budget estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000
<b>EXPENSES</b>					
Employee benefits	2,537	2,638	2,744	2,854	2,968
Supplier	2,959	2,113	1,703	1,705	1,814
Depreciation and amortisation	98	102	106	110	5
Finance costs	-	-	-	-	-
Other	-	-	-	-	-
<b>Total expenses</b>	<b>5,594</b>	<b>4,853</b>	<b>4,553</b>	<b>4,669</b>	<b>4,787</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Sale of goods and rendering of services	-	-	-	-	-
Fees and fines	-	-	-	-	-
Interest	140	40	40	40	40
Other revenue	1,011	811	1,302	1,354	1,409
<b>Total revenue</b>	<b>1,151</b>	<b>851</b>	<b>1,342</b>	<b>1,394</b>	<b>1,449</b>
<b>Gains</b>					
Sale of assets	-	-	-	-	-
Other gains	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>1,151</b>	<b>851</b>	<b>1,342</b>	<b>1,394</b>	<b>1,449</b>
<b>Net cost of (contribution by) services</b>	<b>4,443</b>	<b>4,002</b>	<b>3,211</b>	<b>3,275</b>	<b>3,338</b>
Funds from Government	3,296	3,311	3,211	3,275	3,338
<b>Surplus (Deficit)</b>	<b>(1,147)</b>	<b>(691)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus (Deficit) attributable to the Australian Government</b>	<b>(1,147)</b>	<b>(691)</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.2: Budgeted Departmental Balance Sheet (as at 30 June)**

	Estimated actual 2008-09 \$'000	Budget estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	1,450	778	776	874	872
Receivables	25	25	25	25	25
<b>Total financial assets</b>	<b>1,475</b>	<b>803</b>	<b>801</b>	<b>899</b>	<b>897</b>
<b>Non-financial assets</b>					
Land and buildings	-	-	-	-	-
Infrastructure, plant and equipment	215	163	97	17	42
Inventories	-	-	-	-	-
Intangibles	-	-	-	-	-
Other	-	-	-	-	-
<b>Total non-financial assets</b>	<b>215</b>	<b>163</b>	<b>97</b>	<b>17</b>	<b>42</b>
<b>Total assets</b>	<b>1,690</b>	<b>966</b>	<b>898</b>	<b>916</b>	<b>939</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	300	256	177	184	195
Other payables	234	234	234	234	234
<b>Total payables</b>	<b>534</b>	<b>490</b>	<b>411</b>	<b>418</b>	<b>429</b>
<b>Provisions</b>					
Employees	265	276	287	298	310
Other provisions	-	-	-	-	-
<b>Total provisions</b>	<b>265</b>	<b>276</b>	<b>287</b>	<b>298</b>	<b>310</b>
<b>Total liabilities</b>	<b>799</b>	<b>766</b>	<b>698</b>	<b>716</b>	<b>739</b>
<b>Net Assets</b>	<b>891</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>EQUITY</b>					
Contributed equity	-	-	-	-	-
Reserves	-	-	-	-	-
Retained surpluses or accumulated deficits	891	200	200	200	200
<b>Total equity</b>	<b>891</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
Current assets	1,475	803	801	899	897
Non-current assets	215	163	97	17	42
Current liabilities	746	711	641	656	677
Non-current liabilities	53	55	57	60	62

Prepared on Australian Accounting Standards basis.

**Table 3.2.3: Budgeted Departmental Statement of Cash Flows  
(for the period ended 30 June)**

	Estimated actual 2008-09 \$'000	Budget estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Goods and services	-	-	-	-	-
Funds from Government	3,296	3,311	3,211	3,275	3,338
Interest	140	40	40	40	40
Net GST received	295	216	178	170	180
Other cash received	1,577	811	1,302	1,354	1,409
<b>Total cash received</b>	<b>5,308</b>	<b>4,378</b>	<b>4,731</b>	<b>4,839</b>	<b>4,967</b>
<b>Cash used</b>					
Employees	2,527	2,627	2,733	2,843	2,956
Suppliers	2,945	2,157	1,782	1,698	1,803
Net GST paid	295	216	178	170	180
Other cash used	-	-	-	-	-
<b>Total cash used</b>	<b>5,767</b>	<b>5,000</b>	<b>4,693</b>	<b>4,711</b>	<b>4,939</b>
<b>Net cash from (or used by) operating activities</b>	<b>(459)</b>	<b>(622)</b>	<b>38</b>	<b>128</b>	<b>28</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	20	50	40	30	30
<b>Total cash used</b>	<b>20</b>	<b>50</b>	<b>40</b>	<b>30</b>	<b>30</b>
<b>Net cash from (or used by) investing activities</b>	<b>(20)</b>	<b>(50)</b>	<b>(40)</b>	<b>(30)</b>	<b>(30)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations - contributed equity	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Dividends paid	-	-	-	-	-
Other cash used	-	-	-	-	-
<b>Total cash used</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash from (or used by) financing activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase (or decrease) in cash held</b>	<b>(479)</b>	<b>(672)</b>	<b>(2)</b>	<b>98</b>	<b>(2)</b>
Cash at the beginning of the reporting period	1,929	1,450	778	776	874
<b>Cash at the end of the reporting period</b>	<b>1,450</b>	<b>778</b>	<b>776</b>	<b>874</b>	<b>872</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.4: Departmental Statement of Changes in Equity – Summary of Movement  
(Budget year 2009-10)**

	<b>Retained earnings</b>	<b>Asset revaluation reserve</b>	<b>Other reserves</b>	<b>Contributed equity/ capital</b>	<b>Total equity</b>
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2009</b>	<b>891</b>	-	-	-	<b>891</b>
Net operating result	(691)	-	-	-	(691)
Appropriation (equity injection)	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2010</b>	<b>200</b>	-	-	-	<b>200</b>

**Table 3.2.5: Departmental Capital Budget Statement**

	<b>Estimated actual 2008-09 \$'000</b>	<b>Budget estimate 2009-10 \$'000</b>	<b>Forward estimate 2010-11 \$'000</b>	<b>Forward estimate 2011-12 \$'000</b>	<b>Forward estimate 2012-13 \$'000</b>
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections	-	-	-	-	-
Total loans	-	-	-	-	-
Special appropriations	-	-	-	-	-
<b>Total capital appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Represented by:</b>					
Purchase of non-financial assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total represented by</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ACQUISITION OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	-	-	-	-	-
Funded internally from Departmental resources*	20	50	40	30	30
Assets received due to restructure (FMA s32)	-	-	-	-	-
<b>Total acquisitions of non-financial assets</b>	<b>20</b>	<b>50</b>	<b>40</b>	<b>30</b>	<b>30</b>

Note: \* Includes the following sources of funding:

- annual and prior year appropriations;
- donations and contributions;
- gifts;
- finance leases;
- internally developed assets;
- s31 relevant agency receipts; and
- proceeds from the sale of assets.

**Table 3.2.6: Statement of Asset Movements – Departmental**

	Land	Buildings	Other infrastructure, plant & equipment	Intangibles	Other non- financial assets	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>as at 1 July 2009</b>						
Gross book value	-	-	452	-	-	452
Accumulated depreciation/amortisation	-	-	237	-	-	237
<b>Opening net book balance</b>	-	-	<b>215</b>	-	-	<b>215</b>
<b>CAPITAL ASSET ADDITIONS</b>						
<b>Estimated expenditure on new or replacement assets</b>						
by purchase or internally developed	-	-	50	-	-	50
by finance lease	-	-	-	-	-	-
by contribution/donation	-	-	-	-	-	-
by gift	-	-	-	-	-	-
<b>Sub-total</b>	-	-	<b>50</b>	-	-	<b>50</b>
<b>Other Movements</b>						
Depreciation/amortisation expense	-	-	102	-	-	102
Disposals*	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>as at 30 June 2010</b>						
Gross book value	-	-	502	-	-	502
Accumulated depreciation/amortisation	-	-	339	-	-	339
<b>Closing net book balance</b>	-	-	<b>163</b>	-	-	<b>163</b>

Notes: \* Proceeds may be returned to the Official Public Account.

### **3.2.4 Notes to the Financial Statements**

The budgeted financial statements for NBOCC are prepared for the Budget year, previous year and three forward years.

#### **Departmental Financial Statements**

##### **Budgeted Departmental Comprehensive Income Statement (for the period ended 30 June)**

This statement provides a picture of the expected financial results for NBOCC by identifying full accrual expenses and revenues.

##### **Budgeted Departmental Balance Sheet (as at 30 June)**

The statement shows the financial position of NBOCC. It enables decision-makers to track the management of NBOCC's assets and liabilities.

##### **Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)**

Budgeted cash flows as reflected in the statement of cash flows, provides important information on the extent and nature of cash flows by characterising them into expected cash flows from operating activities, investing activities and financing activities.

##### **Departmental Statement of Changes in Equity – Summary of Movement (Budget year 2009-2010)**

This table shows the movements in equity during the Budget year.

#### **Schedule of Administered Activity**

##### **Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)**

The schedule identifies the revenues and expenses administered by NBOCC on behalf of the Government.

##### **Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)**

The schedule shows the assets and liabilities administered by NBOCC on behalf of the Government.

##### **Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)**

The schedule shows the cash flows administered by NBOCC on behalf of the Government.